SCKLS

South Central Kansas Library System
2020 PROPOSED ANNUAL PLAN AND TENTATIVE BUDGET



Credits

Cover design: Stefanie Gostautas, SCKLS

Text: Paul Hawkins, SCKLS

Census map and selected photographs: Sharon Barnes, SCKLS

Document template: Laura Niespolo Design

Other: Bigstock Photography

The South Central Kansas Library System 2020 Annual Plan and Budget have been prepared and authorized in accordance with the provisions of applicable Kansas statutes and state regulations. This document was reviewed and recommended by the Executive Committee of the South Central Kansas Library System in South Hutchinson, Kansas on May 17, 2019.

This document was submitted for review and approval by the State Library of Kansas Board, Topeka, Kansas on June 14, 2019. On August 16, 2019 and in accordance with the required public notice and public hearing, the South Central Kansas Library System Board will meet in Clearwater, Kansas and vote to authorize the 2020 SCKLS Official Budget.

Ву

Paul Hawkins, Director

Steve Read, Chair

Executive Committee and System Board

300 SW 10th Ave. Rm 312-N Topeka, KS 66612-1593

Eric Norris, State Librarian



phone: 785-296-3296 fax: 785-368-7291 www.kslib.info

Laura Kelly, Governor

June 14, 2019

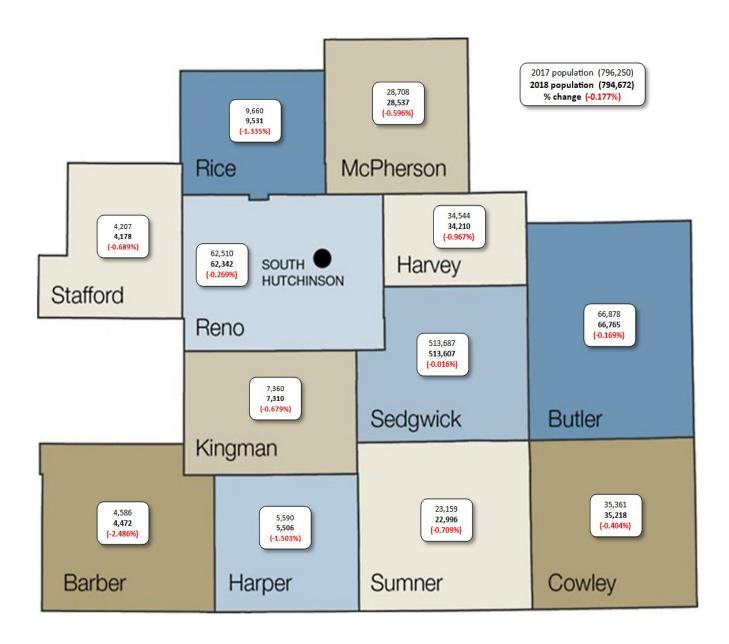
The South Central Kansas Library System's Plan of Service for 2020, in accordance with the provisions of K.S.A. 75-2552 and the Kansas Administrative Regulations promulgated thereunder, was reviewed and approved by the State Library of Kansas Board, on this 14th day of June, 2019.

Ray Walling, Chairperson State Library of Kansas Board

State Librarian of Kansas

Overview:

- 1. SCKLS includes the taxing counties of Barber, Butler, Cowley, Harper, Harvey, Kingman, McPherson, Reno, Rice, Sedgwick, Stafford and Sumner and has a service population of approximately 794,672 (U.S. Census 2018 Estimate).
- 2. SCKLS has no contracting libraries and no non-taxing participating counties. Pratt and Kiowa are non-participating and non-taxing counties.
- 3. See following page for a list of all 145 SCKLS participating member public, school district, academic and special libraries.





PUBLIC (72)

Andale Lindsborg Andover Little River Anthony Lyons McPherson Argonia Arkansas City Macksville Arlington Marquette Attica Medicine Lodge Augusta Moundridge Belle Plaine Mt. Hope Buhler Mulvane Burrton Newton **Bushton** Nickerson Caldwell Norwich Canton Oxford Cheney Park City Clearwater Partridge Colwich Potwin Pretty Prairie Conway Springs Cunningham Rose Hill Derby St. John Douglass Sedgwick El Dorado South Haven Garden Plain Stafford Geneseo Sterling Goddard Sylvia Halstead Towanda Hardtner Turon Harper Udall Haven Valley Center Haysville Viola Hesston Walton Hutchinson Wellington Whitewater Inman Wichita Kingman Kiowa Winfield

Zenda

Leon

SCHOOL DISTRICT (56)

USD 460—Hesston USD 267—Andale (Renwick) USD 385-Andover USD 308—Hutchinson USD 361—Anthony-Harper USD 448—Inman USD 359-Argonia USD 331—Kingman/Norwich USD 470—Arkansas City USD 255—Kiowa (South Barber) USD 402—Augusta USD 205-Leon USD 313—Buhler USD 400—Lindsborg (Smoky Valley) USD 462—Burden (Central) USD 444—Little River/Windom USD 369—Burrton USD 405-Lyons USD 360—Caldwell USD 351—Macksville USD 419—Canton USD 266—Maize USD 268—Cheney USD 418—McPherson USD 264—Clearwater USD 254—Medicine (North Barber) USD 356—Conway Springs USD 423—Moundridge USD 332—Cunningham (West Kingman Co.) USD 263-Mulvane USD 260—Derby USD 373-Newton USD 309—Nickerson USD 471—Dexter USD 396—Douglass USD 358—Oxford USD 490-El Dorado USD 311—Pretty Prairie USD 310—Fairfield USD 492—Rosalia USD 265—Goddard USD 394—Rose Hill USD 440—Halstead/Bentley USD 439—Sedgwick USD 312—Haven USD 509—South Haven USD 349—Stafford USD 261—Haysville USD 376—Sterling USD 375—Towanda (Circle) ACADEMIC (14) USD 463-Udall Bethany College USD 262-Valley Center USD 353—Wellington

Bethel College **Butler Community College** Central Christian College of Kansas Cowley Co. Comm. College Friends University **Hesston College** Hutchinson Comm. College McPherson College Newman University Southwestern College

Sterling College

Wichita State University

WSU Tech

USD 206—Whitewater (Remington) USD 259—Wichita USD 465 Winfield

SPECIAL (3)

El Dorado Correctional Facility - Central & North

Hutchinson Correctional Facility -

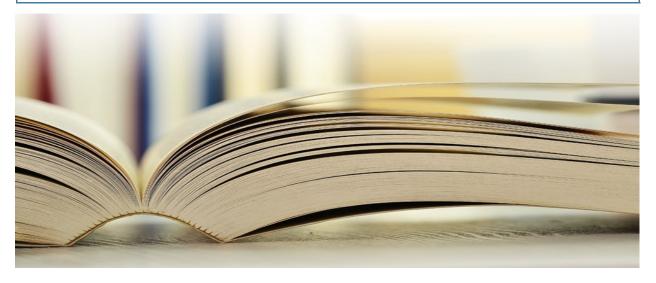
Central & East

McConnell Air Force Base, Wichita



Section 1: Timeline

SCKLS PLANNING	AND BUDGETING TIMELINE
DECEMBER	Update Five-Year Capital Improvement Plan and authorize capital improvement transfer from General Fund
JANUARY—APRIL	Compile grants and services usage data and prepare annual report Solicit input for upcoming year proposed annual plan and tentative budget from Executive Committee, System Board, County Appointees, Member Libraries & Staff
MAY	Submit draft Proposed Annual Plan and Tentative Budget to Executive Committee for review and recommendation
JUNE	Submit Proposed Annual Plan and Tentative Budget to State Library Board, Topeka for review and approval
MAY—AUGUST	Gather Motor Vehicle Tax estimates from county treasurers and Assessed Property Valuation estimates from county clerks Prepare official certified budget Publish budget and notice of budget hearing in newspaper of each taxing county Hold budget hearing and adopt budget authorization at Special System Board Meeting
BY AUGUST 25	Provide copies of published budget and notices of hearing, signed official certified budget to Reno County Clerk



Serving Barber, Butler, Cowley, Harper, Harvey, Kingman, McPherson, Reno, Rice, Sedgwick, Stafford, and Sumner County Libraries

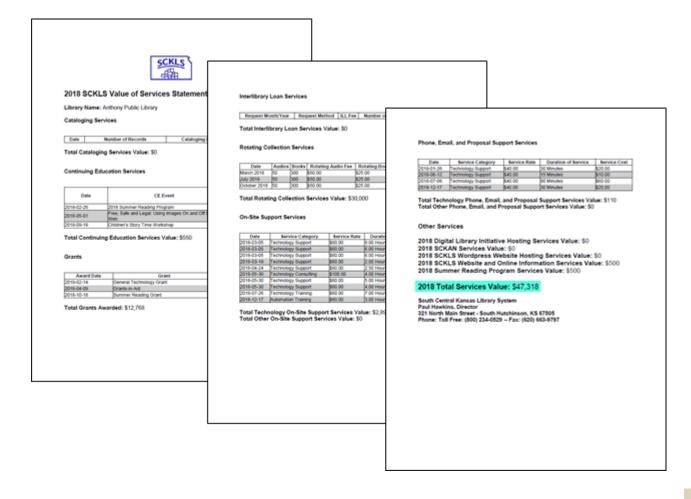
Section I: Overview

MEASURES OF VALUE

In 2017, SCKLS began using a customized version of Salesforce.org software to record and report grants and services it provides to member libraries. The purpose of the annual SCKLS Value of Services Statement (shown below) is to make available to each member library a record and report of the value of services and grants it received from SCKLS. The South Central Kansas Library System (SCKLS) provides the majority of its grants and services to 145 public, school district, academic and special member libraries at no charge.

In most instances, these specialized grants and services are not available from commercial vendors. In instances in which services are available from a commercial vendor, the costs of such services would still be greater than the costs of the same services from SCKLS. The methodology for calculating individual service costs is based primarily on direct costs such as SCKLS staff time and access to vendor services or materials required to provide the services. Indirect costs related to the SCKLS organizational infrastructure are not factored into the costs of services and grants identified in the Service Statement definitions.

SCKLS encourages each member library to share the value of SCKLS with its community, public board members, college and school administrators and others. The total value of SCKLS Grants and Service in 2018 was \$3,576,595.



MEASURES OF VALUE (CONTINUED)

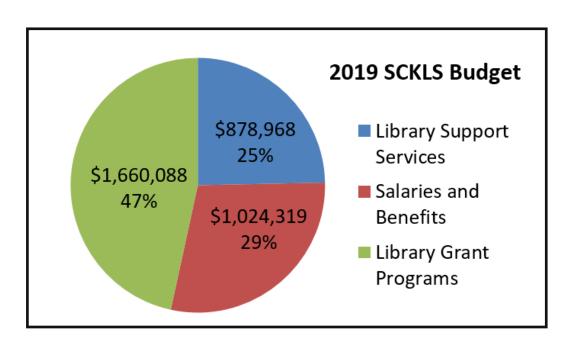
Tax support from property owners within the 12 county regional library system taxing district and outside of 72 established public library taxing districts provides SCKLS with annual funding. In 2018, SCKLS grants-in-aid funding facilitated access for 105,362 registered borrowers to 72 public and 14 academic SCKLS member libraries.

Additionally, grants-in-aid partially compensated member libraries for the interlibrary loan resource sharing of 52,920 items requested by citizens and students and not available at local libraries. More than 47% or nearly \$1.7 million of the 2019 SCKLS Budget is distributed through various grants used by SCKLS member public, academic, school district and special libraries.

Member libraries benefit from expertise and assistance provided by 12 staff. Nine of the 12 staff positions require a master's level degree and all SCKLS staff have specialized knowledge and training. Since this expertise and assistance would not be available and affordable at all local libraries, SCKLS creates staffing efficiency for member libraries and demonstrates stewardship in the use of limited tax resources.

In 2018, SCKLS staff provided more nearly 408 on-site service visits to member libraries of which 332 were for technology support. Also in 2018, 41 training and continuing education programs were provided by SCKLS and attended by a total of 656 librarians. Support and training from SCKLS assists participating libraries in providing and improving local library services.

SCKLS continues to implement measures of value for its grants and services. These measures help demonstrate that SCKLS is optimizing and sharing resources through participating member libraries for the benefit of Kansas citizens and students.



Performance Outcomes Measures

In February 2019, SCKLS officially adopted nine performance outcome measures and formalized a performance-based management system. The nine performance outcome measures (See **Appendix A**) include:

- Cataloging and Interlibrary Loan Services
- Continuing Education Services
- Grants
- Rotating Collections Services
- On-site Support Services
- Phone, Email and Proposal Services
- Other Support Services
- SCKLS Tax District Registered Users at Member Libraries
- Interlibrary Loan Resource Sharing by Member Libraries

SCKLS has developed a methodology for determining the annual cost values for grants and services and utilizes an on-going process of record-keeping, reporting, evaluation, goal-setting and budgeting. This performance-based management system allows SCKLS to further demonstrate accountability in terms of the grants and services it provides. While performance outcomes measures are not intended to reflect all services nor the value of all services provided by SCKLS to member libraries, the measures nevertheless inform decisions related to future organizational planning and budgeting.

FREE BASIC LIBRARY SERVICE

During 2018, the SCKLS Executive Committee developed the policy statement "Free Basic Library Service and Considerations for Member Libraries". The guidelines (See **Appendix B**) became effective January 1, 2019. The purpose of the policy is to clarify requirements relative to SCKLS membership and local member library authority.

Free basic library service is defined as (1) the initial issuance and renewal of a library card; (2) borrowing privileges for any item in a member library's circulating collection; (3) provision of interlibrary loan services; (4) access to library programs; and (5) access to the Internet and public computers. In addition the policy restricts the use of SCKLS funds for costs associated with services or programs for which a local member library charges fees.

LONG RANGE PLAN

SCKLS is currently implementing recommendations from its 2017 assessment and planning process. Areas of recommendation in the long range plan include Grants-in-aid, Other Grants, Technology Support, Automation, Staffing and Continuing Education.

Overall the evaluation of SCKLS from member libraries in the 2017 online assessment was exceptionally positive. Nearly 85% of the 86 member library respondents indicated the level of their overall satisfaction with SCKLS grants, services and staff was "very satisfied". The remaining 15% or 13 respondents indicated "satisfied".

LONG RANGE PLAN (CONTINUED)

One survey response which summarized overall satisfaction read: "Grants-in-aid are extremely valuable in helping provide quality service to our library users. I greatly enjoy the workshops that are provided... SCKLS is a very important resource that makes excellent service possible at my library."

Another example of how SCKLS and its member libraries respond to the changing needs of their communities is illustrated in a recent study and planning process. *Public Library Quarterly*, a national professional journal, published "Change in Libraries: Direction for the Future" in March 2019. The article describes the results of two surveys and a study process conducted from 2014 - 2019. Information and observations are presented from SCKLS member librarians who identify seven key areas for development.

The seven areas are the library's 1) relationship with its community, (2) accessibility and services, (3) technology, (4) e-readers and digital collections, (5) physical space, (6) staffing, and (7) funding. In addition, two general themes—re-purposing of existing physical space and the increased growth of the virtual library—are identified.

As evidenced by its continuous planning and evaluation, Annual Value of Services Statements and Performance Outcome Measures, SCKLS demonstrates its commitment to addressing the ongoing and changing needs of all its member libraries.

"TOPICS AND TRENDS" INFORMATION WEBCASTS

Since 2015, the South Central Kansas Library System has produced a 30-45 minute information webcast each January and July called "Topics and Trends". "Topics and Trends" offers listeners an update on what SCKLS does and is doing on behalf of its member libraries. Since 2018 "Topics and Trends" has also featured a segment



about a member library. The webcasts are archived and available for viewing at the convenience of member libraries. The information webcast has an average audience of 00 viewers.

2020 Annual Plan and Budget

GENERAL GOALS

General goals of SCKLS are as follows:

- 1. Facilitate access for all SCKLS residents to library resources and services.
- Provide assistance in the continuous development of each member library.
- 3. Encourage and assist interlibrary cooperation and resource sharing.

MISSION STATEMENT

SCKLS provides grants, consulting, continuing education and cost-effective support services to 145 member public, school district, academic, special libraries in 12 counties.

VALUE STATEMENT

SCKLS provides south central Kansas citizens and students access to member libraries and allocates limited resources to serve its diverse public, school district, academic and special library members.

PLANNING ASSUMPTIONS

SCKLS resources of grants, services and staff are limited. Necessarily, SCKLS prioritizes and limits its annual plan and budget in support of its mission to provide grants, consulting, continuing education and cost-effective support service to its 145 member public, school district, academic and special library members. SCKLS uses an on-going process of record-keeping, reporting, evaluation, goal-setting and budgeting. This performance-based management system offers a continuous improvement model to determine and implement changes and improvements to address changing needs.

2020 ANNUAL PLAN AND BUDGET

Generally, SCKLS continues to limit its tax support and the 2020 Annual Plan and Budget are based on adequate funding correlated to organizational service needs with an estimated 1.5% or \$53,410 increase in total expenditures. Budget documents along with a narrative detailing line item expenditures are presented on pages 42-53.



Section 2: Services and Programs

SCKLS AND SCHOOL LIBRARY REDESIGN

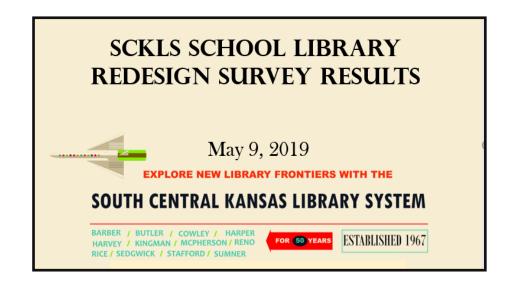
The Kansas State Department of Education (KSDE) continues its initiative to reassess what students need to be successful and what services schools should be providing. As Kansas education changes, school libraries can play an integral part in student success. Building upon its April 2018 "School Redesign and My Library" program which was themed around five presentations about how libraries support student success, SCKLS gathered data and produced a one-hour webinar.

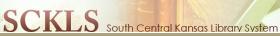
The "Kansans Can--School Library Redesign Survey Results" webinar aired May 9, 2019 and spotlighted valuable information from surveys and meetings with representatives of nine SCKLS school districts involved in school redesign. The archived webinar is available at: (add link when available)

Among the school library redesign topics explored were:

- Relationship evolution with school personnel
- Library staff roles and responsibilities
- Physical space, including seating, technology, collection size, etc.
- Print, digital, STEM and inclusive resources
- Instruction, including information and digital/media literacy, digital citizenship, projectbased learning, etc.
- Integration of Kansans Can Redesign Project outcomes
- Programming emphasis in terms of reading and STEM programs, special interest clubs, library open hours, research and public speaking

Among SCKLS grant programs that support member school libraries are School Library Redesign, Makerspace, Science Technology Engineering and Math (STEM), Technology, Automation, Programming, and Continuing Education.





Section 2: Services and Programs

PROGRAM OF SERVICES AND GRANTS TO MEMBER LIBRARIES

Administrative Services and Grants

Definition of service: The Director and Human Resources and Financial Specialist (HRFS) perform organizational budget, governance, policy, financial and human resources duties necessary for the efficient operation of SCKLS. Since 2008, SCKLS has been recognized each year with exemplary audits. The SCKLS Grants-in-aid Program for member public, academic and special libraries is included in administrative areas of responsibility. The Director, HRFS and a Technology Consultant also manage the South Central Kansas Library System Foundation (SCKLF). The Director provides referrals and authorizes professional services to assist member libraries in the areas of library architecture and accounting.

Staff and resources: One full-time Director and one-full time Human Resources and Financial Specialist.

Service Guidelines: The Director provides limited general library consulting as well as limited specialized consulting in budget, governance, policies, planning, funding, employment issues and building projects. The Human Resources and Financial Specialist provides limited accounting information and general information in the area of human resources.

Member Responsibilities: Member libraries should contact the Director or Human Resources and Financial Specialist for information or with questions.

Technology Services and Grants

Definition of service: Limited consulting services and hardware/software support are provided to assist member librarians in the use of current technologies. This service provides advice, training and consulting in the areas of automation, planning, policies, Internet, electronic information services including e-readers, hardware/software, website development, digitization and basic computer and network troubleshooting.





Section 2: Services and Programs—Technology (continued)

Limited technology support by phone, e-mail, remote desktop or on-site is available from technology staff. Planning and consulting services are available from the Director of Information Technology. Staff may also refer member libraries to third party technical resources and may assist with third party price negotiations for computer hardware and software purchases. Technology and Automation Grant programs are available to assist member libraries with the acquisition of hardware/software upgrades, new technologies and/or automation projects as defined by current grant guidelines.

Staff and Resources: Five full-time and one half-time positions include the Director of Information Technology; Automation and Technology Services Coordinator, three Technology Consultants and one Technology Projects Specialist. Online resources include the SCKLS website: www.sckls.info for access to various SCKLS training, tutorials, continuing education, Internet links, grant applications and other information. Electronic mail lists for public, school, academic member libraries are provided to further professional communications among SCKLS members.

Service Guidelines: SCKLS technology consultants provide limited consulting, training and referrals as well as facilitate the evaluation and ordering of equipment when appropriate. SCKLS provides member libraries matching technology grants subject to guidelines and availability of funds. SCKLS provides limited phone access and referral to next level technical assistance for member libraries.

Member responsibilities: Member libraries who need assistance in any of the previous areas should contact technology staff. Technology staff will attempt to resolve the query by phone, e-mail, remote desktop, in person or through referrals to appropriate resources. Member libraries are encouraged to apply for technology matching grants. Member libraries must be able to perform basic technology skills. Member libraries are responsible for providing the primary support for their library technology.

Consultant Services

Definition of service: SCKLS consultant services include both general and specialized services. SCKLS consultants provide limited expertise in the following areas: accounting, budget, governance, human resource issues, management, planning, evaluation, policies, collection development, programming, school and youth, technology and traditional and new library services.

Staff and resources: The Director, Director of Information Technology, Automation and Technology Services Coordinator, Technology Consultants, Technology Projects Specialist, Training Specialist, Outreach Services Specialist, Library Support Specialist, Human Resources and Financial Specialist and Youth and School Services Consultant are responsible for providing limited services to member libraries. SCKLS staff collaborate with each other and with other specialists to provide consulting.



Section 2: Services and Programs—Continuing Education



Service guidelines: SCKLS consultants provide consulting in their areas of expertise, collaborate to provide solutions and make referrals to other resources when appropriate.

Member responsibilities: Member libraries are encouraged to contact consultants by phone and e-mail to discuss issues, and if needed to schedule on-site assistance or meetings. While SCKLS may advise, member libraries are autonomous in their own decision-making regarding their local library services.

Continuing Education Services and Grants

Definition of service: SCKLS member librarians can attend a wide range of library and technology-related workshops and trainings. Trainings are offered at locations throughout the region and as webinars. Topics dealing with basic library and technology skills as well as trends and innovations in library service are covered. New librarians may request an on-site orientation to SCKLS services.

Staff may provide additional and limited training in their areas of expertise. In 2019, SCKLS offered more than 50 continuing education programs including public library governance, customer service, basic book repair and preservation and technology. To encourage participation in continuing education activities other than those offered by SCKLS, Continuing Education Reimbursement Grants of up to \$750 per member librarian to help pay registration and tuition costs. Eligibility for the program is open to all member libraries subject to grant guidelines.

Staff and resources: A full-time Training Specialist as well as SCKLS staff are responsible for development and implementation of the continuing education program and other training events. The Training Specialist administers Continuing Education Reimbursement and Programming/Project Grants. A Professional Collection is maintained and available for circulation or through interlibrary loan.

SCKLS South Central Kansas Library System

Service guidelines: SCKLS fosters a culture of continuous learning. SCKLS monitors the continuing education needs of member libraries and develops programs or refers member librarians to resources to meet those needs. SCKLS encourages and supports participation in continuing education programs offered for public, academic, school and special library members as well as those for public library trustees. In order for SCKLS to develop customized group training events, member libraries with staff training needs should contact the Training Specialist at least 45 days in advance of the desired date of the event. SCKLS is not responsible for providing primary training for any member library nor does SCKLS provide remedial training.

Section 2: Services and Programs—Continuing Education

Member responsibilities: Library staff are encouraged to request and participate in continuing education activities offered through SCKLS as well as make use of online offerings, other training providers and sponsors. The SCKLS CE Grant Reimbursement program supports member library training through non-SCKLS training providers and sponsors. The primary source for CE information is a calendar of events and registration details available at the SCKLS website: www.sckls.info. Paid training time for library employees is encouraged by SCKLS.

SOUTH CENTRAL KANSAS LIBRARY FOUNDATION (SCKLF)

The South Central Kansas Library Foundation (SCKLF) is an Internal Revenue Service (IRS) recognized 501 (c) 3 not-for-profit organization established in 2006. The mission of SCKLF is to enhance and sustain library services throughout the SCKLS region.

The Foundation assists member libraries in several ways. Member libraries may use the Foundation in grant applications that require a 501 (c) 3 sponsor. SCKLF provides benefits in the form of free or discounted web-hosting and digital archiving for member libraries. As a not-for-profit entity, SCKLF may be able to reduce costs for member libraries for purchases from selected vendors.

The South Central Kansas Library Foundation has helped secure additional grant funding for its member libraries through the Bill and Melinda Gates Foundation as well as Bank of West, Dollar General

Stores, Central Kansas Community Foundation, Greater Newton Kansas Community Foundation, Monsanto Fund, Pamida Foundation, Shell Exploration and Production Company, the South Central Kansas Community Foundation and Walmart Foundation. Contact the SCKLS Director for additional information or go to: www.scklf.info





Section 2: Services and Programs—Grants-in-Aid

Grants-in-Aid

Definition of service: Funding for services and programs of the South Central Kansas Library System comes from a tax on all property outside of established public library districts in Barber, Butler, Cowley, Harper, Harvey, Kingman, McPherson, Reno, Rice, Sedgwick, Stafford and Sumner counties. The SCKLS Grant-in-Aid program, which totals \$1,442,088 for 2019, partially compensates the 72 public library members of SCKLS for services they provide to registered library borrowers who are not residents of their public library tax district. In the case of the 14 academic library members of SCKLS, the grants-in-aid program compensates them for registered library borrowers who are not enrolled as students or who are not employees of their institution.

In addition to the annual grants-in-aid programs for public and academic member libraries, school and special member libraries are eligible for grants based in part on their service population and resource sharing.

Four factors comprise the formula for the distribution of grants-in-aid to 72 public and 14 eligible academic member libraries:

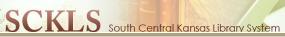
- a base grant calculated from the population of the library's service area
- a supplemental grant calculated on the basis of the number of registered borrowers outside the library's taxing district or academic institution.
- a supplemental grant calculated on the number of interlibrary loans provided to other libraries, and
- the amount of local tax support budgeted for your library



Staff and resources: The Director and Human Resources and Financial Specialist administer the grants-in-aid program.

Service guidelines: SCKLS service population categories and base grants are as follows:

Category	Population	Base Grant
Gateway	Fewer than 500 service population	\$ 2,756
Linking	500 – 1,000 service population	\$ 3,978
Service Center I	1,001 – 2500 service population	\$ 4,736
Service Center II	2,501- 10,000 service population	\$ 6,770
Major Service Center I	10,001 – 25,000 service population	\$13,828
Major Service Center II	25,001 – 100,000 service population	\$40,808
Major Resource Center	More than 100,000 service population	\$66,462



Section 2: Services and Programs—Grants-in-Aid

Grants-in-Aid (Continued)

Each public and academic library is required to complete an annual eligibility form and grants-in-aid service contract. The 2019 funding total of \$1,442,088 for grants-in-aid to public and academic libraries is proposed to be maintained for 2020. Other programs include the School Interlibrary Loan Grants and the Special Libraries Grants-in-aid.

Member responsibilities: As a condition for SCKLS membership, participating libraries agree to "permit any citizen of the territory comprising the system to borrow materials or receive services without charge, subject to reasonable library rules (K.A.R. 54-1-8). Member libraries agree to update or remove inactive borrower registration records every four years and comply with the Free Basic Library Service Policy. Each public and academic library is required to complete an annual eligibility form and grants-in-aid service contract. Members are responsible for using funds subject to an annual contract and other guidelines.

INTERN PROGRAM

The South Central Kansas Library System has offered a paid internship program since 2006. The program is designed to assist the intern in developing library experience. Interns work with SCKLS staff and with member libraries in the twelve-county SCKLS service area. The following lists SCKLS interns, the year of their internship and current or former employment:



Katy Androski 2006 Hutchinson (KS) Correctional Facility Library

Jessica Wiens 2007 Manheim Germany Public Library

Elizabeth Rankin 2008 Liberal (KS) Public Library

Marlene Meckenstock 2009 Maize (KS) USD 266 High School Library

Jessica Gagnon 2010 Friends University, Wichita (KS)

Anne Ethen 2010 Wichita (KS) Public Library
Daniel Pewewardy 2014 Wichita (KS) Public Library
Sarah Roth-Mullett 2014 Hesston (KS) Public Library

Deborah Boyer 2015 Wichita (KS) Public Library



Section 2: Services and Programs—Interlibrary Loan

Interlibrary Loan

Definition of service: Interlibrary loan is the state and nation-wide sharing of library materials. As a condition for SCKLS membership, participating libraries agree to "permit any citizen of the territory comprising the system to borrow materials or receive services without charge, subject to reasonable library rules" (K.A.R. 54-1-8). State and nationwide sharing of library materials is made possible through the Online Computer Library Center (OCLC), Kansas Library Catalog (KLC), and Kansas Information Circuit Network (KICNET). The KLC, a statewide catalog of library holdings, is used to locate materials that are available in Kansas. The OCLC system is used to locate materials for member libraries that are not available in Kansas, SCKLS maintains a Professional Collection and Book Discussion Collection for use by member libraries. The Professional Collection and Book Discussion Collections are available onsite and through interlibrary loan.



Staff and resources: SCKLS provides one full-time Library Support Specialist and access to OCLC and

KICNET for member libraries that do not have access to these resource sharing services.

Service guidelines: SCKLS provides limited interlibrary loan services and encourages resource sharing among all libraries. SCKLS offers training and support for the delivery of these services to member libraries. SCKLS provides grants-in-aid and resource sharing grants to SCKLS member public, academic, school and special libraries to assist in the partial reimbursement for providing interlibrary loan service to borrowers outside of their taxing district or academic institution. Member libraries may not use non-courier participation as a basis for the denial of ILL services.

Member responsibilities: Member libraries are encouraged to provide and promote interlibrary loan services to their users. If needed, member libraries may request interlibrary loan training from SCKLS.

Member libraries are encouraged to know and follow state and national ILL protocols and applicable policies and procedures for interlibrary loan service. Member libraries may not use non-courier participation as a basis for the denial of ILL services.



Section 2: Services and Programs—Rotating Collections Service

Rotating Collections Service

Definition of service: Three times a year, the Rotating Collections Service selects and provides public and academic member libraries with limited loans of children's books, adult regular and large print fiction and non fiction books, books on compact disc and Spanish language books. Materials provided by the Rotating Collections Service are intended to supplement the collections of public and academic member libraries. A compact disc cleaner/ repair machine and book repair machine are available by appointment for member libraries to use at SCKLS.

Staff and resources: One full-time Outreach Services Specialist and one part-time Library Support Assistant provides the service. Deliveries of rotating collections are provided on a contractual basis through Metro Courier, Wichita, KS.

Service guidelines: Three times a year, SCKLS will provide a limited collection of popular materials to supplement the collections of public, academic and special member libraries. The number of rotating items available to each participating library is limited and preference in the number of items loaned is given to smaller libraries. School library members are not eligible for the service. Eligible libraries must complete an annual service renewal process and contract.

Member responsibilities: Member libraries must complete an annual Rotating Collection Service Agreement. The agreement defines the service, conditions for use and conditions for delivery. Member libraries also agree to update an annual service profile.





Section 2: Services and Programs—Cataloging Services

Cataloging Services

Definition of service: Services include limited assistance with cataloging records for library materials. MARC records may be provided to member libraries using OCLC, the Online Computer Library Center. SCKLS may assist and advise member libraries with questions regarding acquisition, cataloging and processing of library materials. SCKLS may provide limited weeding assistance to member libraries.

Staff and resources: One full-time Library Support Specialist provides limited cataloging services. SCKLS provides OCLC bibliographic records and original cataloging. Selected staff may assist with weeding of library materials.

Service guidelines: SCKLS provides limited technical services including assistance with cataloging records for library materials. SCKLS maintains access to OCLC and advises on the addition and deletion of bibliographic records to the Kansas Library Catalog. Retrospective conversion of library materials is not provided and SCKLS reserves the right to limit use of cataloging services.

Member responsibilities: Member libraries may use the limited cataloging services of SCKLS, their own technical services or other service providers and vendors. A member library has the primary responsibility for providing its technical services including the ordering, cataloging and processing of library materials. Deletion of bibliographic records from the Kansas Library Catalog is also a member library responsibility.

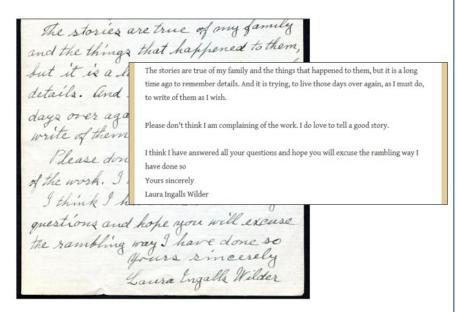
DIGITAL LIBRARY INITIATIVE

In 2013 SCKLS began a Digital Library Initiative (DLI) to assist member libraries in digitizing materials of local and unique historical interest and to make those records available online. The SCKLS Digital Library Initiative offers planning, training and

support for digitizing materials of historical interest, plus a hosting platform to provide online open access to the materials.

The letter on the right is from Laura Ingalls
Wilder correspondence of the Winfield Public
Library. For more information:

http://digitalsckls.info/



Section 2: Services and Programs—Youth and School

Youth and School Services

Definition of service: A full-time consultant is available to assist public and school member libraries with aspects of service to children and young adults. A Summer Reading Program

Grant is available to eligible public library member libraries. An annual program of services to school libraries is offered.

Staff and resources: SCKLS employs a full-time Youth and School Services Consultant. The position provides limited assistance to member libraries that provide services and programming to children and young adults. A Summer Reading Program and other grants programs are available.



Service guidelines: SCKLS provides limited assistance to member libraries in the development and evaluation of programs for children and young adults, collection development, technology and training. SCKLS organizes and facilitates the annual Summer Library Reading Program. SCKLS regularly posts useful information to its public and school library listservs.

Member responsibilities: SCKLS member libraries are encouraged to participate in training activities and request assistance from the Youth and School Services Consultant. Summer Reading Program Grants are available annually.

Temporary Discontinuation of Grants and Services

SCKLS reserves the right to temporarily discontinue grants or services to a member library subject to any of the following conditions: The Director of SCKLS has determined that a member library is not operating in accordance with (1) Member Library Responsibilities as outlined in the SCKLS Annual Plan and Tentative Budget, (2) any current grants and services policies or procedures of SCKLS or the State Library of Kansas, Topeka, (3) any applicable state or federal laws, or (4) any situation that might expose SCKLS staff to avoidable risk or harm.

The Director of SCKLS will inform the member library in writing of an issue and the requested resolution as well as determine any required documentation and a reasonable amount of time in which grants or services may be reinstated. The Director will inform the Executive Committee of any decision to temporary discontinue service and notify them when such service has been reinstated.

Section 3: Staff

System Staff

Position	Staff	FTE
Director	Paul Hawkins	1
Human Resources and Financial Specialist	Mia Wilson	1
Director of Information Technology	Larry Papenfuss	1
Technology Projects Specialist	Stefanie Gostautas	.20
Automation/Technology Coordinator	Lisa Sharbaugh	1
Technology Consultant	Sharon Barnes	1
Technology Consultant	Robyn Bravi	1
Technology Consultant	Tamia Taylor-Bader	1
Youth and School Services Consultant	Robin Hargrave	1
Training Specialist	Katherine Hughes	1
Library Support Specialist	Katherine Williams	1
Outreach Services Specialist	Nicole Penley	1
Library Support Assistant	Megan Rinehart	.10
Library Intern	Open	.10
Total Staff		12.00





















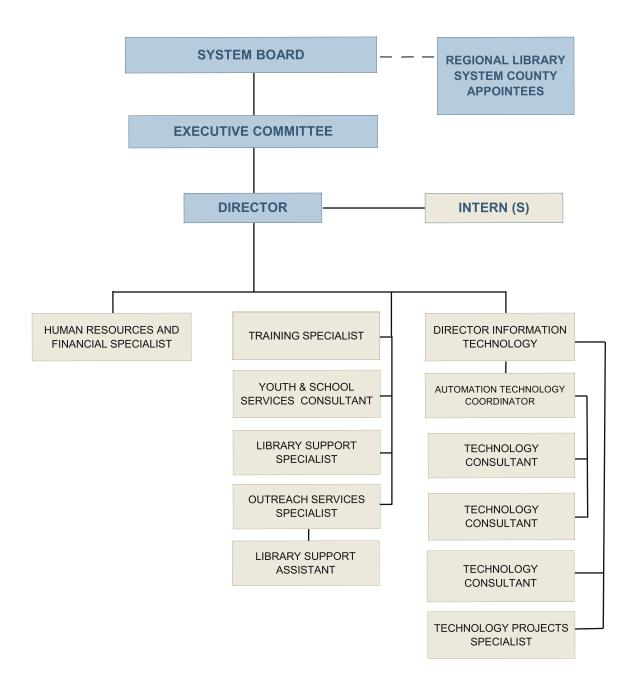






Section 3: Organization Chart

SCKLS ORGANIZATION





Section 4: County Appointees

COUNTY APPOINTEES (PENDING REAPPOINTMENT OR REPLACEMENT BY RESPECTIVE COUNTY COMMISSION)

Barber County

Open

Butler County

Sylvia Epp

13978 NW 86th Terrace Whitewater, KS 67154

Cowley County

Janet Whittington 1306 61st Avenue Douglass, KS 67039 **Harper County**

Kim Bauer

263 Northeast 150 Road Harper, KS 67058

Harvey County

Greta Hiebert

204 East 24th Street North Newton, KS 67117 **Kingman County**

Judy DeWeese

2656 SW 120th Avenue Cunningham, KS 67035

McPherson County

Melva Barlow 213 1st Avenue Inman, KS 67456 **Reno County**

Barbara Lilyhorn 9605 East Avenue G Hutchinson, KS 67501

Rice County

Donna Surprise 616 South Purdy Lyons, KS 67554 **Sedgwick County**

Rita Sevart

22015 West 29th Street North Andale, KS 67001

Stafford County

Gerry Hildebrand

158 Northeast 80th Avenue Stafford, KS 67578 **Sumner County**

Judy Happy

696 North Woodlawn Belle Plaine, KS 67013

Section 4: Executive Committee

EXECUTIVE COMMITTEE 2019

Steve Read—Chair

Director, McPherson Public Library

214 West Marlin

McPherson, KS 67460

2nd 4-Year Term + Unexpired Term - Expires: 12/2020

Major Service Center I

Gail Becker

Supervisor - Library Media & Textbook Services

USD #259 Wichita Public Schools Service Center

3850 North Hydraulic, Wichita KS 67219

1st 4-Year Term + Unexpired Term - Expires: 12/2021

Jean Thiessen

Director

Whitewater Memorial Library

118 East Topeka

Whitewater, KS 67154

1st 4-year Term - Expires: 12/2020

Linking Public

Jeff Roberson

Board Member, Hutchinson Public Library

37 Circle Drive

Hutchinson, KS 67502

1st 4-Year Term + Unexpired Term - Expires 12/2020

Major Service Center II

Eldon Younce

Director, Anthony Public Library

624 East Main Street

Anthony, KS 67003-2738

2nd 4-year Term -Term Expires: 12/2021

Service Center I

Barbara Lilyhorn

9605 East Avenue G

Hutchinson, KS 67501

2nd 4-Year Term

(Pending County Commission Action)

County Appointee

Susan Woodard — Secretary/Treasurer

Director, Cheney Public Library 203 North Main, PO Box 700 Cheney, KS 67025-0700

Gail Niles Stucky-Vice-chair

Co-director, Bethel College Library

300 East 27th St.

North Newton, KS 67117

2nd 4-year Term + Unexpired Term - Expires: 12/2021

At-large, Position II

Kristin Sen

1631 Tiara Pines Court

Derby, KS 67037

2nd 4-Year Term + Unexpired Term - Expires: 12/2021

At-large, Position I

Kathy Downes

Dean of Libraries

Wichita State University Libraries

1845 Fairmount P.O. Box 68

Wichita, KS 67260-0068

1st 4-year Term - Expires: 12/2020

Regents Academic

Kerri Steffen

Director, Cunningham Public Library

105 North Main

Cunningham, KS 67035

1st 4-Year Term - Expires: 12/2021

Gateway Public

Katherine Menon

Wichita Public Library

711 West 2nd St North

Wichita, KS 67203

2nd 4-year Term - Expires: 12/2020

Major Resource Center

Marjorie Snyder

Director, Deets Library, Southwestern College

100 College Street

Winfield, KS 67156-2498

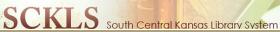
Unexpired Term—Expires 12/2019

Two and Four Year Academic

Cheney Public Library

2nd 4-year Term - Expires: 12/2021

Service Center II



Section 4: SCKLS System Board of Representatives

SCKLS System Board

In accordance with Kansas Statutes
Annotated 79-2550(a), the governing
body of the South Central Kansas Library
System is the System Board. The System
Board consists of one representative
appointed by the governing body or
administrator of each participating public,
academic, school and special library. In
addition, the System Board is made up of
the Executive Committee and a County
Appointee from each of the twelve
counties in the SCKLS service area.



Each SCKLS member library designates its representative to the System Board and the representative is eligible to serve until the governing board or administrator of the participating library, college, university or school district appoints a replacement. The name of each member library's representative should be communicated to SCKLS by June 1 of each year. County Appointees are named by their respective County Commission, serve a four-year term of office and are not subject to term limits for reappointment. County Appointees serve until they are reappointed or their replacement named.

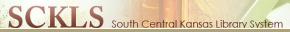
The System Board has the authority to adopt the annual plan of service and annual budget. The System Board elects the Executive Committee and delegates to the Executive Committee such powers and duties as the board may deem appropriate subject to any restriction imposed by law. The Executive Committee recommends the proposed annual plan of service and tentative annual budget.

A System Board Representative is eligible to receive official SCKLS communications related to System Board matters and is to vote on the annual plan of service, annual budget and election of Executive Committee members. The System Board representative should be interested and be able to attend the August Special System Board Meeting for the Annual Budget held the third Friday each August and if needed any April or October Semi-annual Business Meetings. The following pages identify System Board representatives. To be eligible for SCKLS grants and services, update contact information for your System Board Representative at directory@sckls.info



Section 4: SCKLS Public Library Representatives

City	Public Library	Representative	
Andale	Andale District Library	Lisa	Galbraith
Andover	Andover Public Library	Tom	Taylor
Anthony	Anthony Public Library	Eldon	Younce
Argonia	Dixon Township Library	Kim	Dunn
Arkansas City	Arkansas City Public Library	Mendy	Pfannenstiel
Arlington	Arlington City Library	Ginger	Stiggins
Attica	Attica City Library	Rayedene	Hughes
Augusta	Augusta Public Library	Lisa	Daniels
Belle Plaine	Belle Plaine City Library	Loree	Hisken
Buhler	Buhler Public Library	Pam	Fast
Burrton	Ruth Dole Memorial Library	Rhonda	Corwin
Bushton	Farmer Township Community Library	Bill	Johnson
Caldwell	Caldwell Carnegie Library	Lisa	Moreland
Canton	Canton Township Carnegie Library	Kim	Witt
Cheney	Cheney Public Library	Susan	Woodard
Clearwater	Clearwater Public Library	Tina	Welch
Colwich	Colwich Community Library	Joanna	Kraus
Conway Springs	Conway Springs City Library	Marsha	Holloway
Cunningham	Cunningham Public Library	Kerri	Steffen
Derby	Derby Public Library	Eric	Gustafson
Douglass	Douglass Public Library	Cina	Shirley
El Dorado	Bradford Memorial Library	Kristi	Jacobs
Garden Plain	Garden Plain Community Library	Joyce	Loehr
Geneseo	Geneseo Public Library	Shirley	Caruthers
Goddard	Goddard Public Library	April	Hernandez
Halstead	Halstead Public Library	Joleen	Ross
Hardtner	Hardtner Public Library	Susan	Cruz
Harper	Harper Public Library	Debra	Olds
Haven	Haven Public Library	Trudy	Littlestar
Haysville	Haysville Community Library	Ken	Bell
Hesston	Hesston Public Library	Melissa	Carlson
Hutchinson	Hutchinson Public Library	Gregg	Wamsley
Inman	Inman Public Library	Donna	Sallee
Kingman	Kingman Carnegie Library	Gee Gee	Helm
Kiowa	Kiowa Public Library	Gayle	Bowden
Leon	Leon Public Library	Barbara	Templin



Section 4: SCKLS Public Library Representatives

City	Public Library	Representative	
Lindsborg	Lindsborg Community Library	Suzanna	Swenson
Little River	Little River Community Library	Not	Designated
Lyons	Lyons Public Library	Becky	McBeth
Macksville	Macksville City Library	Jody	Suiter
Marquette	Marquette Community Library	Brenda	Graham
McPherson	McPherson Public Library	Steve	Read
Medicine Lodge	Lincoln Library	Not	Designated
Moundridge	Moundridge Public Library	Betsy	Davis
Mount Hope	Mount Hope Public Library	Sandra	West
Mulvane	Mulvane Public Library	Shanna	Smith
Newton	Newton Public Library	Beverley	Buller
Nickerson	Nickerson Public Library	Karen	Lovelock
Norwich	Norwich Public Library	Candace	Perkins
Oxford	Oxford Public Library	Nancy	Storlein
Park City	Park City Community Public Library	Len	Warren
Partridge	Partridge Public Library	Keturah	Delehoy
Potwin	Potwin Public Library	Tanya	Tabor
Pretty Prairie	Pretty Prairie Public Library	Angie	Brace
Rose Hill	Rose Hill Public Library	Cindy	Maxey
St. John	lda Long Goodman Memorial Library	Laura	Davis
Sedgwick	Lillian Tear Library	Cathy	Medlin
South Haven	South Haven Township Library	Not	Designated
Stafford	Nora E Larabee Memorial Library	Denise	Dickson
Sterling	Sterling Free Public Library	Amy	Gard
Sylvia	Sylvia Public Library	Cheryl	Eisenhour
Towanda	Towanda Public Library	Cole	Everhart
Turon	Turon Community Library	Not	Designated
Udall	Udall Public Library	Bertha	Rhoads
Valley Center	Edna Buschow Memorial Library	Janice	Sharp
Viola	Viola Township Library	Jeanna	Bender
Walton	Walton Community Library	Not	Designated
Wellington	Wellington Public Library	Jo	Plumb
Whitewater	Whitewater Memorial Library	Jean	Thiessen
Wichita	Wichita Public Library	Katie	Menon
Winfield	Winfield Public Library	Joan	Cales
Zenda	Zenda Public Library	Delia	Swingle



Section 4: SCKLS School Library Representatives

USD	City	Representative	
26 7	Andale (Renwick)	Not	Designated
385	Andover	Sandy	Reed
361	Anthony-Harper	Adria	Kasel
359	Argonia	Eddie	Tracey
470	Arkansas City	Cathy	Wilcox
402	Augusta	Megan	Vittitow
313	Buhler	Trisha	Burgey
462	Burden (Central)	Shirley	Douglas
369	Burrton	Karen	Critchfield
360	Caldwell	Stacy	Ropp
419	Canton	Jessica	Bowman
268	Cheney	Carla	Ewy
264	Clearwater	Judy	Kramer
356	Conway Springs	Sara	Kitch
332	Cunningham (W. Kingman Co.)	Jerree	Fitzsimmons
260	Derby	Christy	Root
471	Dexter	KC	Colvin
396	Douglass	Rashelle	Leivian
490	El Dorado	Judy	Rohr-Smith
310	Fairfield	Not	Designated
265	Goddard	Mary	Kloefkorn
440	Halstead/Bentley	Joell	Matlack
312	Haven	Jean	Volk
261	Haysville	Shelley	Davis
460	Hesston	Rachel	Yoder
308	Hutchinson	Denise	Neighbors
448	Inman	Jann	Glidewell



Section 4: SCKLS School District Representatives

USD	City	Representative	
331	Kingman/Norwich	Roberta	Kobbe
255	Kiowa (S. Barber Co.)	Jill	Daughetee
205	Leon	Lori	Kohls
400	Lindsborg (Smoky Valley)	Kate	Littich
444	Little River/Windom	Sheena	Bruce
405	Lyons	Karen	Crow
351	Macksville	Nelda	Satterlee
266	Maize	Jill	Bourne
418	McPherson	Wendy	Morris
254	Medicine Lodge (N. Barber Co.)	Not	Designated
423	Moundridge	Vania	Winsor
263	Mulvane	Debbie	White
309	Nickerson	Karla	Hawver
358	Oxford	Renee	Sanchez
311	Pretty Prairie	Carmon	Unruh
492	Rosalia	Sharon	McClure
394	Rose Hill	Not	Designated
439	Sedgwick	Dee Ann	Merhoff
509	South Haven	Not	Designated
349	Stafford	Gerry	Hildebrand
376	Sterling	Amy	Brownlee
375	Towanda (Circle)	Cindy	Pfeiffer
463	Udall	Not	Designated
262	Valley Center	Julie	Sirignano
353	Wellington	Sarah	House
206	Whitewater	Kris	Janzen
259	Wichita	Gail	Becker
465	Winfield	Tabitha	Hogan



Section 4: SCKLS Academic and Special Library Representatives

Institution	Library Name	Represe	ntative
Bethany College	Wallerstedt Library	Denise	Carson
Bethel College	Bethel College Library	Barbara	Thiesen
Butler Community College	L W Nixon Library	Micaela	Ayers
Central Christian College of Kansas	Briner Library	Bev	Kelley
Cowley Co Community College	Renn Memorial Library	Rhoda	MacLaughlin
Friends University	Edmund Stanley Library	Anne	Crane
Hesston College	Mary Miller Library	Margaret	Wiebe
Hutchinson Community College	JFK Library	Not	Designated
McPherson College	Miller Library	Mary	Hester
Newman University	Ryan Library	Steve	Hammerski
Southwestern College	Deets Library	Marjorie	Snyder
Sterling College	Mabee Library	Laurel	Watney
Wichita State University	University Libraries	Kathy	Downes
WSU Tech	Library	Britten	Kuckelman

Institution

El Dorado Correctional Facility Central / North

Hutchinson Correctional Facility Central/East

McConnell Air Force Base Library

Representative

Jeff Gauss Kathryn Androski Darla Cooper

To be eligible for SCKLS grants and services, update contact information for your System Board Representative at directory@sckls.info



Section 5: Bylaws

BYLAWS

South Central Kansas Library System

Adopted: South Central Kansas Library System Board, October 27, 2008 Revised: South Central Kansas Library System Board, October 28, 2013 Revised: South Central Kansas Library System Board, October 30, 2017

Article I

Name

The name of this organization shall be the South Central Kansas Library System. Throughout the statement of these bylaws, the term "System" shall mean the South Central Kansas Library System.

Article II

Authority and Purpose

By authority of Kansas Statutes Annotated 75-2547, et seq., the System is a political and taxing subdivision of the State of Kansas and a non-profit, educational entity. The purpose of the System is to provide through an organization of cooperating libraries, service to all citizens of the South Central region.

Article III

<u>Membership</u>

Section 1. Membership of each participating library is established by petition to the State Library of Kansas Board in the original petition for system designation or by amendment to that petition, with prior approval of the System's governing body.

Section 2. As defined by K.S.A. 75-2548, membership shall be open to any school, two or four-year college, regents university, public library, or special library in the manner authorized by state law, regulations of the State Library of Kansas Board and SCKLS Membership Eligibility Policy.



Section 5: Bylaws

Section 3. A participating library may withdraw from membership to the System by submitting written notification to the System's governing body, one year prior to the adoption of the annual budget, subject to the approval of the State Library of Kansas Board.

Section 4. The participating libraries of a county, when in unanimous agreement, may withdraw that county from the System by submitting written notification to the System's governing body one year prior to the adoption of the annual budget, subject to the approval of the State Library of Kansas Board.

Section 5. In the event of the withdrawal of a participating library from the System, all system assets and property such as rotating materials, and other materials and equipment on loan from the System shall be returned to the System.

Article IV

Governing Body

Section 1. The governing body of the System shall be the System Board. The board shall consist of one representative or an alternate appointed by the Trustees or institutional administrators of each participating member library. In addition, there shall be one representative from within the taxing district of the regional library system appointed by the board of county commissioners of each county that is part of the regional library system to represent territory not within the district or any participating library, but within the tax district of the system. The System Board shall also consist of the Executive Committee.

Section 2. County Appointees shall serve terms of four years with six of the twelve county representatives first appointed by January 1, 2019 and the remaining six by January 1, 2020. Terms of office shall commence January 1 following the year of appointment and expire December 31 four years thereafter. Upon the expiration of the original four year terms, County Appointees may be reappointed or their successors appointed for a term of four years by the board of county commissioners for each county. A County Appointee serves until reappointed or a successor is named by the board of county commissioners for the county. No person who has been appointed for two consecutive four-year terms as a County Appointee to the System Board shall be eligible for further appointment until one year after the expiration of their second term. Governor's Appointees prior to July 1, 2017 continue to serve as County Appointees until reappointed or their successor is named by the board of county commissioners for the county.

Section 3. Each library representative is eligible to serve on the System Board until the officers of the participating library, college, university or school district appoint a replacement. The name of each member library's representative and alternate shall be communicated to the System Director by June 1 of each year.

Serving Barber, Butler, Cowley, Harper, Harvey, Kingman, McPherson Reno, Rice, Sedgwick, Stafford, and Sumner County Libraries

Annual Plan and Budget

Section 5: Bylaws

Section 4. As specified in K.S.A. 75-2550, the System Board shall have authority to 1) operate a system of library service to and for participating libraries; 2) purchase service from a participating library for the benefit of the system; 3) contribute to or receive and utilize any gifts to the system; 4) contract with participating libraries; 5) contract with any other system board; and 6) employ a System Director and such other persons as the System Board may find necessary. The System Board shall have authority to adopt the annual budget, elect the Executive Committee, and to delegate in these bylaws to the Executive Committee such powers and duties as the Board may deem appropriate, subject to any restriction imposed by law.

Article V

Executive Committee

Section 1. As specified in K.S.A. 75-2550a, the Executive Committee shall have authority to set policy, perform legal functions, hire a System Director, and conduct system business on a month-to-month basis between meetings of the system board. To that end, the Executive Committee is hereby delegated those powers, enumerated in Article 4, Section 4, with the exception of power to adopt budget, which power is reserved exclusively to the System Board. The Executive Committee is specifically authorized on behalf of the board to act upon applications for system membership.

Section 2. The Executive Committee shall consist of a total of 13 members. It will include one position from each of the following interest areas: 1) County Appointees, 2) School district libraries, 3) Gateway public libraries, 4) Linking public libraries, 5) Service Center I public libraries, 8) Major Service Center II public libraries, 9) Major Resource Center public libraries, 10) Two or four year college libraries, and (11) Regents University libraries. Two At-large members shall be elected by the System Board. With the exception of County Appointees and At-large members, a member of the Executive Committee shall be a current member of a public library board, an employee of a member public library or an institutionally designated representative of a member academic, school district or special library of the interest area. The two At-large members may be citizens who shall reside within the boundaries of the System and are interested in improving library services. To promote diversity and equitable representation on the Executive Committee, an Executive Committee member shall be affiliated with only one member library. Affiliation is defined as being employed by, serving on the board of directors of or belonging to the Friends group of a member library.



Section 3. The standard term of office for an elected member of the Executive Committee shall be four years with a maximum of two consecutive four-year terms. No person who has been appointed for two consecutive four-year terms as a County Appointee to the System Board shall be eligible for further appointment until one year after the expiration of the second term. A member appointed to serve an unexpired term remains eligible for two consecutive four-year terms upon completion of the unexpired term. In the event of a vacancy, the Chair may fill the position by appointment, which will be in effect for the remaining term of the vacated position. In the case of a vacancy from an interest area in which there is only one member library, appointment will be made by the Chair of the Executive Committee in consultation with the respective member library and with the approval of the Executive Committee. In the case of an Executive Committee member who is also a member of a local public library board, the Executive Committee member's term of office on the Executive Committee shall end in December of the year in which such Executive Committee member's term of office on a local public library board expires. To avoid a potential conflict of interest no individual employed by the Hutchinson Public Library prior to January 1, 2005 nor current nor former employee of SCKLS shall be eligible to serve on the Executive Committee.

Section 4. The members of the Executive Committee shall elect a Chair, Vice Chair, and Secretary/Treasurer in December. Terms of office begin January 1 and end December 31 of each year. Officers of the Executive Committee shall serve as officers of the System Board. The duties of the officers are as follows:

The Chair shall set the agenda for and preside at all meetings; appoint all committees; be a voting member of all committees; sign all approved minutes, assume, jointly with other officers, responsibility to authorize the disbursement of funds; and generally perform all duties associated with that office.

The Vice-Chair, in the event of the absence or disability of the Chair, or of a vacancy in that office, shall assume and perform the duties and functions of the Chair.

The Secretary / Treasurer shall sign all approved minutes of proceedings of each Board and Executive Committee meeting; insure that adequate and correct accounts of the funds and property of the System are kept; sign all disbursements approved by the Executive Committee; and be bonded in an amount determined by the Executive Committee.

Section 5. Any Executive Committee member may resign upon submitting a written resignation, which shall be filed with the Chair. The resignation shall become effective when so filed, unless some other effective date is set forth in the resignation.

Section 6. The System Director shall be the administrative officer for the System. He or she shall report to the Executive Committee on the operations of the System and shall employ and direct such employees that are found to be necessary for the operations of the System.



Section 7. The Recorder will be a System employee designated by the System Director to keep true and accurate minutes of all proceedings of each Board and Executive Committee meeting, attaching a copy of any documents adopted by the Board or Executive Committee; and provide copies of the minutes on request.

Article VI

Ethical Standards

Section 1. Members of the Executive Committee and the System Director must promote a high level of library service while observing ethical standards. No member of the Executive Committee or the System Director may directly or indirectly have an interest in a business or service that conducts business with or contracts with the System. Executive Committee members and the System Director must also avoid situations in which personal interests might be served or financial benefits gained at the expense of library users, member libraries, or the System as a whole. Executive Committee members shall comply with applicable state and federal laws and System policies. Executive Committee members shall not use their position to gain unwarranted privileges, advantages or information for themselves or others. Executive Committee members shall not interfere with the management responsibilities of the System Director or the management of System staff.

Section 2. Any member of the Executive Committee who applies for employment with the System must resign prior to making application. A new Executive Committee member will be appointed in accordance with the process outlined in the Bylaws.

Section 3. The Executive Committee shall have authority to address violations of ethical standards, misconduct or failure to perform duties by any member of the Executive Committee or System Board. A member of the Executive Committee or System Board shall be removed upon a majority vote of the Executive Committee at any time for the following reasons:

1. Misconduct in office; 2. Failure to perform duties as prescribed; 3. For such good and sufficient cause deemed injurious to the System and its purposes. Notice of removal from the Executive Committee and an opportunity to submit a written response to the cause(s) for removal shall be provided to the member of the Executive Committee or System Board for whom removal is being considered.

Article VII

Standing Committees

Section 1. The System Executive Committee shall serve as the budget committee. The System Director shall present a tentative budget and plan of operation to the Executive Committee for approval by June 1 each year. The Executive Committee shall then evaluate and recommend the budget to the System Board for adoption at the August meeting.

Section 2. Such other committees, standing or special, shall be appointed by the Chair, as the System Executive Committee shall from time to time deem necessary.

Article VIII

System Board Meetings

Section 1. Regular meetings of the System Board for the transaction of business will be held in April, August and October or at the call of the Chair. The August meeting shall be for authorization of the annual budget. The October meeting shall be the regular meeting for elections to the Executive Committee, as well as for transaction of other business. Information concerning business items will be available to all System Board members at least ten days in advance of the meetings.

Section 2. Each member of the System Board, or his alternate, shall have one vote in the governance of the System at System Board meetings. A mail ballot may be used, when approved by the System Board or Executive Committee.

Section 3. State law (K.S.A. 75-4317 and 75-4318) specifies that all meetings of the System Board shall be open to the public. The designated system board member or a duly appointed alternate (as provided for in Article IV, Section 1) from each participating institution and representatives appointed by the board of county commissioners of each county that is part of the regional library system shall be eligible to vote in the proceedings of the System Board.

Section 4. A majority of qualified representatives present at any legally called meeting of the System Board shall constitute a quorum.

Article IX

Executive Committee Meetings

Section 1. State law (K.S.A. 75-4317 and 75-4318) specifies that all meetings of the Executive Committee shall be open to the public. The Executive Committee shall meet once a month

unless the Chair in consultation with the Director determines there is insufficient business to transact. Written notice of such meetings and an agenda must be provided to Executive Committee members at least two days in advance. At meetings of the Executive Committee, a quorum shall consist of seven members.

Section 2. Special meetings shall be called at any time by the Chair or at the written request of a majority of Executive Committee members. Written notice stating time and place of any special meeting and the purpose for which called shall, unless waived, be given each member of the Executive Committee at least two days in advance of such meeting, and no business other than that stated in the notice shall be transcribed at such meeting.

Article X

Election

Section 1. Public notice seeking nominations for election to the Executive Committee shall be posted at least two months prior to the date of the October System Board meeting. In the case of nominations from interest areas in which there is only one member library, nominations will be made by the respective member library in consultation with the Chair of the Executive Committee.

Section 2. Nominations shall also be requested from the floor at the October meeting.

Section 3. Nominations for election to the Executive Committee from those representatives appointed by the board of county commissioners of each county that is part of the regional library system shall be solicited by the System Director.

Section 4. Election will be conducted by signed ballot of designated System Board representatives or alternates.

Article XI

Reimbursement

Section 1. The Executive Committee shall receive no salary, but shall receive reimbursement for actual expenses incurred in attending System functions or in attending library-related functions as a representative of the System.

Article XII

South Central Kansas Library Foundation

Section 1. In accordance with the Bylaws of the South Central Kansas Library Foundation, members of the Executive Committee may serve as the Board of Directors of the South Central Kansas Library Foundation. The Board of Directors of the South Central Kansas Library Foundation may also include authorized representatives that are employees, community volunteers or donors affiliated with a member library.

Article XIII

Bylaws Amendment

Section 1. The Executive Committee shall appoint a bylaws review committee as needed.

Section 2. Amendments to these bylaws shall be made at the April or October meetings of the System Board and shall require a two-thirds vote of the System Board members attending.

Section 3. Proposed amendments, specifying changes, must be provided to all System representatives at least one month prior to the meeting at which the amendments are to be brought before the System Board.

Article XIV

Parliamentary Procedure

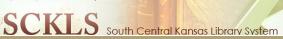
All meetings and business shall be conducted according to Robert's Rules of Order Revised where such are not in conflict with these bylaws.

Section 6: Proposed Tentative Budget

SCKLS 2020 Proposed Tentative Budget

Reviewed and recommended by SCKLS Executive Committee, May 17, 2019 Note: Final budget adopted by SCKLS System Board, August 16, 2019

	2018	2019	2020	2019 / 2020	2019 / 2020
Budget Category	Actual	Budget	Proposed	Difference	% Change
Audit / Budget / Accounting	\$24,801	\$29,000	\$29,500	\$500	
Utilities	\$15,004	\$17,000	\$17,000	\$0	
Insurance	\$33,190	\$33,000	\$36,500	\$3,500	
Postage	\$4,309	\$5,500	\$5,500	\$0	
Printing	\$6,136	\$8,500	\$8,500	\$0	
Salaries	\$677,581	\$733,601	\$755,355	\$21,754	
Employee Benefits	\$202,122	\$290,718	\$299,439	\$8,721	3% 0%
Supplies	\$3,803	\$16,000	\$16,000	\$0	
Travel & CE for Staff Professional Development	\$22,504	\$42,000	\$42,000	\$0	
Resources Member Library CE &	\$14,693	\$17,250	\$17,250	\$0	0%
Training	\$27,267	\$30,750	\$34,000	\$3,250	11%
OCLC (Cataloging/ILL) Grants-in-aid: Public &	\$14,531	\$15,000	\$16,500	\$1,500	10%
Academic	\$1,442,088	\$1,442,088	\$1,442,088	\$0	0%
Grants-in-aid: Special Libraries	\$19,312	\$30,000	\$30,000	\$0	0%
Grants-School	\$2,031	\$13,000	\$13,000	\$0 \$0	
Grants-Continuing Education	\$45,531	\$45,000	\$45,000	\$0	0%
Grants-General Technology	\$59,733	\$60,000	\$60,000	\$0	0%
Grants-Automation	\$29,477	\$30,000	\$30,000	\$0	0%
Grants-Transform	\$0	\$25,000	\$25,000	\$0	0%
Grants-Programming/Project	\$6,722	\$7,500	\$7,500	\$0	0%
GrantsSummer Reading	\$7,200	\$7,500	\$7,500	\$0	0%
Rotating Collections	\$96,292	\$121,000	\$125,000	\$4,000	3%
Telecommunications	\$24,401	\$33,000	\$36,000	\$3,000	9%
Contractual Services	\$66,784	\$80,000	\$80,000	\$0	0%
Technology	\$37,552	\$42,000	\$42,000	\$0	0%
Vehicle Expenses	\$7,440	\$10,000	\$10,000	\$0	0%
Capital Outlay Transfer Capital Improve-	\$0	\$50,000	\$50,000	\$0	0%
ment Fund	\$150,000	\$100,000	\$100,000	\$0	0%
Services Contingency	\$63,566	\$51,815	\$59,000	\$7,185	
Cash Balance Forward	\$69,267	\$177,153	\$177,153	\$0	0%
Totals	\$3,173,337	\$3,563,375	\$3,616,785	\$53,410	1.50%



Audit / Budget / Accounting

Increase \$500

2018 Actual \$ 24,801

2019 Projected \$ 29,000

2020 Tentative \$ 29,500

The firm of SJHL, McPherson annually audits SCKLS financial records and assists with the preparation of official budget documents. Monthly accounting and payroll services are provided by the Hutchinson firm of Adams, Brown, Beran and Ball.

<u>Utilities</u> No change

2018 Actual \$ 15,004

2019 Projected \$ 17,000

2020 Tentative \$ 17,000

Payment of monthly utilities for the SCKLS Training Facility and Offices occurs from this line item.

Insurance and Bonds

Increase \$3,500

2018 Actual \$ 33,190

2019 Projected \$ 33,000

2020 Tentative \$ 36,500

Insurance includes general property and automobile liability for vehicles, electronic equipment, board of directors and employment practices as well as surety bonds required by state law.

Postage No change

2018 Actual \$ 4,409

2019 Projected \$ 5,500

2020 Tentative \$ 5,500

Includes standard business mailings and mailings of information resources to member libraries. SCKLS relies on its website and list-servs to communicate with member libraries.



<u>Printing</u> No change

2018 Actual \$ 6,136

2019 Projected \$ 8,500

2020 Tentative \$ 8,500

Includes costs for printing of training materials to support continuing education programs and other printed communications for member libraries.

Salaries Increase \$21,754
Benefits Increase \$ 8,721

2018 Actual \$ 879,703 (\$ 677,581 Salaries / \$ 202,122 Benefits)

2019 Projected \$1,024,319 (\$ 733,601 Salaries / \$ 290,718 Benefits)

2020 Tentative \$1,054,794 (\$755,355 Salaries / \$ 299,439 Benefits)

SCKLS currently budgets for the following positions: Director, Director of Information Technology, Automation and Technology Services Coordinator, Technology Projects Specialist, Technology Consultant Position I, Technology Consultant Position II, Technology Consultant Position III, Human Resources and Financial Specialist, Library Support Specialist, Outreach Services Specialist, Youth and School Services Consultant, Training Specialist and Library Support Assistant. In 2020, individual staff may be eligible for an increase in salary based on merit and performance of their job duties.

SCKLS provides eligible employees health insurance, Kansas Public Employees Retirement System, health reimbursement, longevity and an optional wellness program and retirement savings benefits.

<u>Supplies</u> No Change

2018 Actual \$ 3,803

2019 Projected \$ 16,000

2020 Tentative \$ 16,000

Includes standard office and work items used by SCKLS staff to provide service to member libraries as well as custodial supplies for the SCKLS Training Facility and Offices. Variance between 2018 and 2019 costs is due to payment of associated supplies from other line items.



Travel and Staff Continuing Education

No change

2018 Actual \$ 20,089

2019 Projected \$ 42,000

2020 Tentative \$ 42,000

SCKLS staff travel on a daily basis to provide expertise and assistance to member libraries. They may also attend in-state or national library training programs or participate in continuing education through various online delivery methods. Travel and training for SCKLS staff is important so that knowledge and expertise are available to SCKLS members.

Professional Development Resources

No change

2018 Actual \$ 14,693

2019 Projected \$ 17,250

2020 Tentative \$ 17,250

SCKLS staff may purchase professional development resources including specialized books, supplies and other items that are used in developing and providing training and assistance to member libraries. These resources may be housed in staff offices, added to the circulating Professional Collection or provided to participants in training sessions.

Member Library Continuing Education & Training Increase \$3,250

2018 Actual \$ 27,267

2019 Projected \$ 30,750

2020 Tentative \$ 34,000

Continuing education and training are services of SCKLS. Costs associated with continuing education and paid from this line item includes presenters, meeting rooms and hospitality and the annual cooperative Summer Library Reading Program. SCKLS provides basic training to meet the service and technology needs of member libraries. Member libraries are also encouraged to use continuing education programs and training from other providers and to use the SCKLS Continuing Education Reimbursement Grant to help defray the costs of their individual training needs.



OCLC (Cataloging & Interlibrary Loan)

Increase \$1,500

2018 Actual \$ 14,531

2019 Projected \$ 15,000

2020 Tentative \$ 16,500

Includes charges from the Online Computer Library Center (OCLC) for production of bibliographic records and other cataloging for member libraries as well as costs related to interlibrary loan requests for member libraries.

Grants-in-aid: Public and Academic Libraries

No change

2018 Actual \$ 1,442,088

2019 Projected \$ 1,442,088

2020 Tentative \$ 1,442,088

Public and academic member libraries received an annual **base** grant for local library service support. As specified in grant guidelines, each public and academic library also receives a **supplemental** grant as partial reimbursement for serving users outside of their taxing district or academic institution and for interlibrary loans provided to other libraries.

Grants-in-aid: Special Libraries

No change

2018 Actual \$ 19,312

2019 Projected \$ 30,000

2020 Tentative \$ 30,000

Member special libraries may receive a grant-in-aid subject to grant eligibility guidelines. Eligible special libraries include McConnell Air Force Base, El Dorado Correctional Facility and Hutchinson Correctional Facility. Grants-in-aid are based in part on the number of registered borrowers for each special library and the number of interlibrary loans provided by the special library to other libraries.



Grants-School No change

2018 Actual \$ 2,031

2019 Projected \$ 13,000

2020 Tentative \$ 13,000

For 2019 and following years, this line item incorporates various grant programs for school libraries including Interlibrary Loan Resource Sharing, Makerspace and School Library Redesign which formerly were funded using other associated line items.

Grants-Continuing Education

No change

2018 Actual \$ 45,531

2019 Projected \$ 45,000

2020 Tentative \$ 45,000

Each member librarian or local library board member is eligible for up to \$750 annually for reimbursement of registration and tuition costs for library-related continuing education and training as specified in grant guidelines.

Grants-General Technology Matching

No change

2018 Actual \$ 59,733

2019 Projected \$ 60,000

2020 Tentative \$ 60,000

Member libraries are eligible for a matching grant up to \$2,500 for any general technology hardware or software as specified by grant guidelines.

Grants--Automation Matching

No change

2018 Actual \$ 29,477

2019 Projected \$ 30,000

2020 Tentative \$ 30,000

Member libraries are eligible for up to a \$10,000 matching grant for various automation-related expenses as specified in grant guidelines. Automation grant guidelines for 2017 were revised to encourage greater use by member libraries.



Grants--Libraries Transform

No change

2018 Actual \$ 0

2019 Projected \$ 25,000

2020 Tentative \$ 25,000

The purpose of the "Libraries Transform" matching grant of up to \$25,000 is to assist a member public, academic, school or special library in funding a plan of change to meet the needs of its community.

Grants--Program and Project

No change

2018 Actual \$ 6,722

2019 Projected \$ 7,500

2020 Tentative \$ 7,500

Subject to grant guidelines, special program and project grants offer one grant per year for interested public, academic, school or special libraries.

Grants--Summer Reading Program

No change

2018 Actual \$ 7,200

2019 Projected \$ 7,500

2020 Tentative \$ 7,500

Annual program materials, training and grants for the Summer Reading Program for youths and adults are provided to participating libraries and service outlets. Each participant library that provides an annual Summer Reading Program is eligible for a grant of \$100.

Rotating Collections

<u>Increase \$4,000</u>

2018 Actual \$ 96,292

2019 Projected \$121,000

2020 Tentative \$125,000

Includes popular library materials purchased and other charges for items provided to member libraries and circulated through the Rotating Collections Service. Also include annual delivery costs paid to Metro Courier, Wichita.



Telecommunications Services

Increase \$3,000

2018 Actual \$ 24,401

2019 Projected \$ 33,000

2020 Tentative \$ 36,000

Includes costs for gigabit fiber Internet primary network and Wi-Fi as well as leased phone system with local, long distance and toll-free service.

Contractual Services

No change

2018 Actual \$ 66,784

2019 Projected \$ 80,000

2020 Tentative \$ 80,000

Contractual services include expenses for security, pest control, legal and administrative services for SCKLS. Member public libraries are eligible for limited accounting and architectural professional services paid within this line item.

<u>Technology</u> No change

2018 Actual \$ 37,552

2019 Projected \$ 42,000

2020 Tentative \$ 42,000

Includes costs for the purchase, repair, upgrade, maintenance and licensing and support services for computers and other technology. Also included in these costs are website hosting and training events registration and calendar.

Vehicle Expense

No change

2018 Actual \$ 7,440

2019 Projected \$ 10,000

2020 Tentative \$ 10,000

This line item covers fuel costs, maintenance and repairs for six automobiles used by staff to provide service to member libraries. SCKLS has reduced vehicle expenses through the use of remote technology support.



Transfer to Capital Improvement Fund

No change

2018 Actual \$ 150,000

2019 Projected \$ 100,000

2020 Tentative \$ 100,000

The Capital Improvement Fund may be used for major and other improvements and maintenance to the SCKLS facility as well as the purchase of replacement vehicles. Each year SCKLS updates a Five-Year Capital Improvement Plan of anticipated expenditures. Major roof replacement and exterior building maintenance occurred in 2019.

Services Contingency

Increase \$7,185

2018 Actual \$ 63,566

2019 Projected \$ 51,815

2020 Tentative \$ 59,000

Unbudgeted or unanticipated expenditures for SCKLS as well as cost associated with service transitions may be paid from this line item.

Cash Balance Forward

No change

2018 Actual \$ 69,267

2019 Projected \$ 177,153

2020 Tentative \$ 177,153

Cash Balance Forward allows for SCKLS to pay for operating expenses at the beginning of each year and until General and Employee Benefit Fund tax income is first received at the end of January.



SCKLS 2020 Proposed Operating Budget

Budget Category	Central Administration	Automation Technology	Youth Services	Continuing Education	Extension Services	Technical Services	Grants- in-aid	Total
Audit & Budget & Accounting	\$29,500	0\$	\$0	\$0	\$0	\$0	\$0	\$29,500
Utilities	\$17,000	\$0	\$0	\$0	\$0	\$0	\$0	\$17,000
Insurance	\$36,500	\$0	\$0	\$0	\$0	\$0	\$0	\$36,500
Postage	\$5,500	\$0	\$0	\$0	\$0	\$0	\$0	\$5,500
Printing	\$8,500	\$0	\$0	\$0	\$0	\$0	\$0	\$8,500
Salaries	\$163,261	\$376,781	\$65,966	\$46,604	\$56,139	\$46,604	\$0	\$755,355
Employee Benefits	\$65,429	\$146,399	\$26,470	\$19,270	\$22,601	\$19,270	\$0	\$299,439
Supplies	\$16,000	\$0	\$0	\$0	\$0	\$0	\$0	\$16,000
Travel & Staff CE	\$0	\$0	\$0	\$42,000	\$0	\$0	\$0	\$42,000
Professional Resources	\$0	\$0	\$0	\$17,250	\$0	\$0	\$0	\$17,250
Member Library CE & Training	\$0	\$0	\$0	\$34,000	\$0	\$0	\$0	\$34,000
OCLC (Cataloging/ILL)	\$0	\$0	\$0	\$0	\$0	\$16,500	\$0	\$16,500
Grants-in-aid: Public & Academic	\$0	\$0	\$0	\$0	\$0	\$0	\$1,442,088	\$1,442,088
Grants-in-aid: Special Libraries	\$0	\$0	\$0	\$0	\$0	\$0	\$30,000	\$30,000
Grants-School	\$0	\$0	\$0	\$0	\$0	\$0	\$13,000	\$13,000
Grants-Continuing Education	\$0	\$0	\$0	\$0	\$0	\$0	\$45,000	\$45,000
Grants-General Technology	\$0	\$0	\$0	\$0	\$0	\$0	\$60,000	\$60,000
Grants-Automation	\$0	\$0	\$0	\$0	\$0	\$0	\$30,000	\$30,000
Grants-Transform	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000	\$25,000
Grants-Programming/Project	\$0	\$0	\$0	\$0	\$0	\$0	\$7,500	\$7,500
Grants-Summer Reading	\$0	\$0	\$0	\$0	\$0	\$0	\$7,500	\$7,500
Rotating Collections	\$0	\$0	\$0	\$0	\$125,000	\$0	\$0	\$125,000
Telecommunications	\$36,000	\$0	\$0	\$0	\$0	\$0	\$0	\$36,000
Contractual Services	\$80,000	\$0	\$0	\$0	\$0	\$0	\$0	\$80,000
Technology	\$42,000	\$0	\$0	\$0	\$0	\$0	\$0	\$42,000
Vehicle Expenses	\$10,000	\$0	\$0	\$0	\$0	\$0	\$0	\$10,000
Capital Outlay	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
Transfer Capital Improve. Fund	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
Services Contingency	\$59,000	\$0	\$0	\$0	\$0	\$0	\$0	\$59,000
Cash Balance Forward	\$177,153	80	\$0	\$0	\$0	\$0	\$0	\$177,153
Totals	\$895,843	\$523,180	\$92,436	\$159,124	\$203,740	\$82,374	\$1,660,088	\$3,616,785



Section 6: Consolidated Budget

SCKLS Proposed 2020	General	Employee	State	
Budget Category	Fund	Benefits	Aid	Total
A 1:10 D 1 10 A 1:	# 00 500	40	Φ0	#00.500
Audit & Budget & Accounting	\$29,500	\$0	\$0	\$29,500
Utilities	\$17,000	\$0	\$0	\$17,000
Insurance	\$36,500	\$0	\$0	\$36,500
Postage	\$5,500	\$0	\$0	\$5,500
Printing	\$8,500	\$0	\$0	\$8,500
Salaries	\$755,355	\$0	\$0	\$755,355
Employee Benefits	\$0	\$299,439	\$0	\$299,439
Supplies	\$16,000	\$0	\$0	\$16,000
Travel & Staff CE	\$42,000	\$0	\$0	\$42,000
Professional Resources	\$17,250	\$0	\$0	\$17,250
Member Library CE & Training	\$0	\$0	\$34,000	\$34,000
OCLC (Cataloging & ILL)	\$0	\$0	\$16,500	\$16,500
Grants-in-Aid: Public & Academic	\$1,442,088	\$0	\$0	\$1,442,088
Grants-in-Aid: Special Libraries	\$30,000	\$0	\$0	\$30,000
Grants-School	\$13,000	\$0	\$0	\$13,000
Grants-Continuing Education	\$45,000	\$0	\$0	\$45,000
Grants-General Technology	\$60,000	\$0	\$0	\$60,000
Grants-Automation	\$30,000	\$0	\$0	\$30,000
Grants-Transform	\$25,000	\$0	\$0	\$25,000
Grants-Programming/Project	\$7,500	\$0	\$0	\$7,500
Grants-Summer Reading	\$7,500	\$0	\$0	\$7,500
Rotating Collections	\$125,000	\$0	\$0	\$125,000
Telecommunications	\$36,000	\$0	\$0	\$36,000
Contractual Services	\$80,000	\$0	\$0	\$80,000
Technology	\$42,000	\$0	\$0	\$42,000
Vehicle Expenses	\$10,000	\$0	\$0	\$10,000
Capital Outlay	\$50,000	\$0	\$0	\$50,000
Transfer Capital Improvement	\$100,000	\$0	\$0	\$100,000
Services Contingency	\$59,000	\$0	\$0	\$59,000
Cash Balance Forward	\$177,153	\$0	\$0	\$177,153
Totals	\$3,266,846	\$299,439	\$50,500	\$3,616,785



Section 6: Income / Resources

Income	Actual 2018	Projected 2019	Proposed 2020
SCKLS Tax - General Fund SCKLS Tax - Employee Benefits Fund State Grant-In-Aid Fund Member Library Reimbursable Fund Miscellaneous Grants Fund Automation Consortium Fund	\$2,987,180 \$204,263 \$50,789 \$92,501 \$0 \$110,387	\$2,844,087 \$199,282 \$50,631 \$100,000 \$0 \$127,637	\$2,886,748 \$202,227 \$50,500 \$100,000 \$0 \$0
Balance Carried Forward - General Fund BCF - Employee Benefit Fund BCF - State Aid BCF- Member Library Reimbursable Fund BCF - Miscellaneous Grants Fund BCF- Automation Consortium Fund	\$150,551 \$2,141 \$0 \$12,169 \$0 \$110,387	\$177,153 \$20,000 \$0 \$35,000 \$0 \$127,637	\$177,153 \$20,000 \$0 \$35,000 \$0 \$0
Resources			
Transfer Capital Improvement Fund Income Capital Improvement FundExpenditures BCF Capital Improvement Fund 12/31/ Year	\$150,000 \$14,263 \$882,745	\$100,000 \$222,025 \$760,720	\$100,000 \$55,000 \$755,720
Proposed 2019 Expenditures (General + I	Employee Ben	efit + State-	\$3,616,785





APPENDIX A: PERFORMANCE OUTCOME MEASURES

South Central Kansas Library System Performance Outcome Measures February 2019

The calendar year 2018 serves as the base year for performance measures for the nine categories of services and grants listed below. SCKLS records, reports, evaluates and implements strategies for improving organizational performance.

1. Cataloging and Interlibrary Loan Services

A request from a member library to provide a cataloging record. A request from a member library on behalf of a citizen or student for the interlibrary loan (borrowing) of a book, photocopy or other library item from another library.

Performance Measures:

Total Annual Number of Cataloging Records Provided to Member Libraries

2018—Cataloging Services	\$7,605	1521 cataloging records
--------------------------	---------	-------------------------

Total Annual Number of Interlibrary Loan Requests Filled for Member Libraries

2018—Interlibrary Loan Services	\$12,230	2,446 ILL requests
---------------------------------	----------	--------------------

Factors Impacting Outcomes

Number of cataloging and interlibrary loan requests received from member libraries.

2. Continuing Education Services

Attendance or online participation by a member librarian or public library board member in a formal group library training or information program. To be considered a formal training, the event must have participation of at least 4 persons.

Performance Measure:

Total Annual Number of Member Librarians Participating in Continuing Education Trainings

2018—Continuing Education Events	\$41,100	656 member librarian attendees
----------------------------------	----------	--------------------------------

Local authorization and support by member libraries for their staff to attend or participate in trainings. Number and topics of training offered by SCKLS.

3. Grants

A member library may be eligible, apply for and be awarded the following grants subject to each grant's guidelines.

Automation Grant

Continuing Education Grant

General Technology Grant

Grants-in-Aid

Libraries Transform Grant

Professional Services: Architectural and Accounting Grants

Program/Project Grant

School Interlibrary Loan Grant

School Makerspace Grant

School Redesign Grant

Special Library Grant

Summer Reading Program Grant

Performance Measure:

Total Annual Numbers of Grants Awarded to Member Libraries and Librarians

	2018—Grants Awarded	\$1,587,625	366 grants awarded
--	---------------------	-------------	--------------------

Factors Impacting Outcomes

Total amounts of grant funds available.

Member libraries and librarians meeting grant eligibility requirements.

4. Rotating Collection Services

Purchase, processing, handling, delivery and loan to a member library of new and popular print and audio books for three periods of four months each.

Performance Measure:

Total Annual Number of Rotating Collections Items Provided to Member Libraries

2018—Rotating Collection Services	\$1,655,875	60,067 items rotated
-----------------------------------	-------------	----------------------

Number of member libraries meeting Rotating Collections deliveries as scheduled.

5. On-Site Support Services

On-site travel and service to provide technology support or for other service support to a member library including individualized consulting or training.

Performance Measure:

Total Annual Number of Hours in On-site Technology Support Services at

2018—Other On Site Support Services	\$23,175	376 hours
-------------------------------------	----------	-----------

Member Libraries

2018—Technology On Site Support Services	\$82,341	1,227 hours
--	----------	-------------

Total Annual Number of Hours in On-site Support Services at Member Libraries Factors Impacting Outcomes

Use by member libraries of phone, email and proposal support services in lieu of onsite support services.

6. Phone, Email and Proposal Support Services

Support to a member library provided by SCKLS in the form of phone, e-mail, research, written or other communications. Phone and e-mail services that occur in periods of less than 15 minutes are not recorded.

Performance Measure:

Total Annual Number of Hours in Phone, E-mail, Research, Written or Other Communications for Technology and Other Support Services to Member Libraries

Use by member libraries of on-site technology and other support services in lieu of phone, email and proposal support services.

7. Other Support Services

Depending on need and eligibility, a member library may use the following services for which SCKLS assigns an annual direct cost value to the member library of at least \$500.

Digital Library Initiative Hosting Service SCKAN Service SCKLS WordPress Website Hosting Service SCKLS Website and Online Information Service Summer Reading Program Service

Performance Measure:

Total Annual Value of Each Support Service to Member Libraries

SCKAN Support Services	\$11,500	23 libraries
SCKLS Website and Online Information Services	\$73,500	145 libraries
SCKLS Wordpress Hosting Services	\$22,000	44 libraries
Summer Reading Program Services	\$36,000	72 libraries
SCKLS Digital Library Initiative	\$8,000	16 libraries

Factors Impacting Outcomes

Use by member libraries of each support service.

8. SCKLS Tax District Registered Users at SCKLS Public and Academic Member Libraries

Performance Measure:

Total Annual Number of Persons in SCKLS Tax District Registered Borrowers at Member Libraries

2018—Persons in SCKLS Tax District Registered as Borrowers at	92,684	88 libraries
Member Libraries		

Use of a public or academic library by individuals who are not residents of a public library tax district or not students enrolled at an academic institution.

9. Total Annual Number of Interlibrary Loan Resource Sharing by Member Libraries

Performance Measure:

Total Annual Number of Interlibrary Loan Resources Sharing by Member Libraries

2018—Number of Interlibrary Loan Resource Sharing by Member	61,809	65 libraries
Libraries		

Factors Impacting Outcomes

Use by individuals of member libraries' interlibrary loan resource sharing.

APPENDIX B: FREE BASIC LIBRARY SERVICE

Free Basic Library Service and Considerations for SCKLS Member Libraries

Regional Library System

Kansas law (KSA 75-2547) establishes the purposes of a regional system which include "in cooperation with local libraries to provide adequate library services to all citizens of the state..." and to ... "extend library service to persons not having the same at this time". To these purposes, local library membership in the South Central Kansas Library System (SCKLS) is further set forth in Kansas statutes and regulations and in applicable SCKLS policies. Applicable statutes, regulations and policies include the following:

Membership Eligibility Policy: https://sckls.info/DocumentCenter/View/823
Membership Eligibility Standards: https://sckls.info/DocumentCenter/View/823
Membership Petition: https://sckls.info/DocumentCenter/View/823

In its Petition and Resolution for Admission, a SCKLS member library agrees to:

"... permit any citizen of the territory comprising the system to borrow materials or receive services without charge, subject to reasonable library rules; and to file assurance of compliance with the federal civil rights act of 1964 and file continuing assurances as required...

"The condition to "... permit any citizen of the territory comprising the system to borrow materials or receive services without charge, subject to reasonable library rules..." is further codified in Kansas Administrative Regulation (KAR) 54-1-8 by authority of the State Library of Kansas, Topeka. Areas outside of established public library taxing districts in Barber, Butler, Cowley, Harper, Harvey, Kingman, McPherson, Reno, Rice, Sedgwick, Stafford and Sumner counties comprise the service territory of the SCKLS system.

The provision "... to file assurance of compliance with the federal civil rights act of 1964 and file continuing assurances as required..." should be understood in the context and policy of a member library's agreement not to discriminate. Non-discrimination means that a member library is required to provide equal access to library services to all citizens of the twelve county service region and the member library must not discriminate in its provision of library services on the basis of age, ancestry, color, disability, gender, gender expression, gender identity, genetic information, marital status, national origin, political affiliation, pregnancy, race, religion, sex, sexual orientation, status as a veteran or any other qualification addressed in law.

Local Authority

The authority to determine reasonable library rules relative to "free basic library service" is reserved to each SCKLS member library. Kansas Statutes Annotated 12-1227Use of library; rules and regulations applies to public libraries and reads in part:

"Every library established under, or governed by the provisions of this act shall be free to the use of the inhabitants of the municipality in which located, subject always to such reasonable rules and regulations as the library board may adopt, and said board may exclude from the use of said library any and all persons who shall willfully violate such rules. The library board may extend the use and privilege of such library

APPENDIX B: FREE BASIC LIBRARY SERVICE (CONTINUED)

to nonresidents of the municipality and may make exchanges of books with any other library upon such terms and conditions as said board may from time to time by its regulations prescribe.

Among the factors for consideration in defining and regulating access are a member library's responsibility to determine the equitable allocation of its limited resources as well as compliance with vendor licensing or other contractually-mandated terms and conditions for use of local services or programs.

Nevertheless, when a public library becomes a member of SCKLS the option in KSA 12-1227 to "...extend the use and privilege of such library to nonresidents of the municipality..." is void and the service requirement identified in KAR 54-1-8 to "... permit any citizen of the territory comprising the system [SCKLS] to borrow materials or receive services without charge, subject to reasonable library rules..." is substituted.

SCKLS defines free basic library service as follows:

- 1.Initial issuance and renewal of a library card
- 2.Borrowing privileges for any item in a member library's circulating collection
- 3. Provision of interlibrary loan services
- 4. Access to library programs
- 5. Access to the Internet and public computers

Fees for Service

The following considerations are intended for use between SCKLS and its member libraries. Consequently, SCKLS may not be used as a basis of authority in a grievance claim between an individual library user and a member library. Equal and equitable service means that a SCKLS member library acknowledges its responsibility to ensure access which is non-discriminatory on the basis of age, education, ethnicity, language, income, physical limitations or geographic barriers.

Funding for SCKLS derives from public tax-support and SCKLS funds shall not be used to pay costs associated with services or programs for which a local member library charges fees. A member library will be subject to loss of funding from SCKLS when the member library uses SCKLS funds to pay for costs associated with services or programs for which the member library charges.

SCKLS opposes the charging of user fees for basic library service. Charging fees for the use of library collections, services, programs or facilities that were purchased with public funds raises barriers to access. Such fees effectively abridge or deny access because they reinforce inequalities among users based on their ability and willingness to pay. Member libraries considering user fees are encouraged to consult with SCKLS for background and guidance prior to any decision.

Whenever a SCKLS member public library determines to charge user fees, applicable library policy and procedure must be non-discriminatory. Fees for basic library service should be examined for their potential barriers to access. Library staff should be trained to address concerns or complaints from users regarding fees. Users should have and be informed of a library appeal process to further address any grievance.